

May 2022

Cathy J. Best  
The Scotsman Inn  
74 Coleraine Street  
P.O Box 629  
Pictou, NS B0K 1H0  
CANADA

Dear Cathy J. Best,

Congratulations on your 2022 Travelers' Choice Best of the Best Award for The Scotsman Inn!

This has been a time of unprecedented challenges for hospitality businesses around the globe. Against this backdrop, standing out to your guests and maintaining the highest levels of customer satisfaction is a massive accomplishment. To be named among the Best of the Best means you have provided such exemplary service and experiences that your guests have felt compelled to write about it on Tripadvisor. This puts you in a very exclusive group of the top 1% of Tripadvisor's global business listings for 2022.

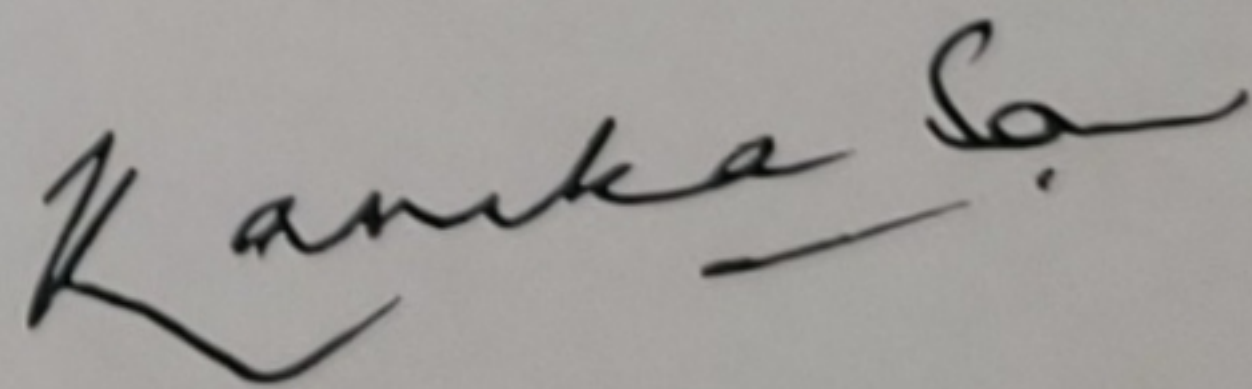
I'm delighted to enclose your Travelers' Choice Best of the Best Award plaque. I hope you will display it with pride.

Wishing you and your entire staff continued success in 2022 and beyond!

Sincerely,

Kanika Soni

Chief Commercial Officer, Tripadvisor

A handwritten signature in black ink that reads "Kanika Soni". The signature is written in a cursive, flowing style with a long horizontal stroke at the end.